

**ACTION PLAN IMPLEMENTATION STATUS UPDATE
REPORT TO THE AUDIT COMMITTEE - AS OF SEPTEMBER 30, 2011**

REGIONAL OPERATIONS			
AUDIT OF ON-RESERVE HOUSING (09090) APPROVAL DATE: 24/09/10			
PROJECT RECOMMENDATIONS	ACTION PLAN	EXPECTED COMPLETION DATE	PROGRAM RESPONSE
	capital processes and develop strengthened procedures for managing minor capital funding.	Q3, 2011-12	<p>B) Status: on-going</p> <p>Update/Rationale: As of 30/09/2011:</p> <p>A review of major capital funding has been completed and work is currently underway on O&M processes, both of which were identified as higher priorities. It is projected that a review of minor capital processes will be undertaken in 2012-13.</p> <p>AES: Substantially implemented – the Recommendation will be closed once the review of minor capital processes is completed.</p>
3. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, in collaboration with the Senior Assistant Deputy Minister, Regional Operations Sector, should conduct a review of the performance indicators and related information to be collected for on-reserve housing to ensure that they are aligned with the department's housing program design, and that they can demonstrate achievement of expected outcomes.	- ESDPP, with the support of RO, will ensure Key Performance Indicators (KPIs) for housing align more closely with the program design and INAC's roles and responsibilities.	Q1, 2011-12	<p>Status: Completed</p> <p>Update/Rationale: As of 31/03/2011:</p> <p>AES: Close – Fully Implemented</p>
4. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, in collaboration with the Senior Assistant	- ESDPP, in partnership with RO, is working to implement the Performance Management Strategy and Risk Management Framework, which detail	Q2, 2011-12	<p>A) Status: completed, request to close.</p> <p>Update/Rationale: As of 30/09/2011:</p>

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<p>5. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector should ensure that comprehensive national guidelines for the management of the housing component of the CFM Program are developed and disseminated.</p>	<p>- The housing portion of the CFMP includes minor capital funding for First Nations covered by the 1996 Housing Policy and Direct Proposal driven housing subsidies for First Nations that did not adopt the 1996 Policy. A practical guidelines document on key housing policy and implementation issues will be developed and disseminated.</p> <p>- In addition to the CFMP, Ministerial Loan Guarantees (MLGs) are an essential component in facilitating the building of social housing (CMHC Section 95) on reserve. Given their importance and the need for consistency in implementation, priority was given to the revision and clarification of MLG policy and the development of the National MLG Manual.</p>	<p>Q2, 2011-12</p> <p>Complete</p>	<p>A) Status: on-going, expected completion date Q4, 2011-2012.</p> <p>Update/Rationale: As of 30/09/2011:</p> <p>A summary document is being developed in consultation with the Assembly of First Nations on the roles and responsibilities of key housing players. A toolkit has been produced that includes an overview of all the tools and resources relevant to First Nations housing.</p> <p>B) Status: no change in completed status.</p> <p>Update/Rationale: As of 30/09/2011:</p> <p>The National MLG Manual has been completed and distributed to Regions. Regions have received guidelines and training on using the new GLMM database.</p> <p>AES: Implementation is on-going. Recommendation will be closed once guidelines for housing component of CFMP are completed and communicated across the Department.</p>

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<p>6. The Senior Assistant Deputy Minister, Regional Operations Sector, in collaboration with the Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, should ensure that the risk that First Nations' housing does not transfer to individual homeowners as required for Market Based Housing projects, is appropriately managed.</p>	<p>- INAC has already taken significant measures to mitigate this risk by conducting workshops in Regions and with First Nations on how to successfully implement the Conversion to Market Based Housing element of CEAP. This included providing template samples of transfer documents for use by First Nations.</p>	Q3, 2010-11	<p>Status: Completed</p> <p>Update/Rationale: As of 31/03/2011:</p> <p>Monitoring conducted but no Regions have identified need for a risk management plan.</p> <p>AES: Close – Fully Implemented</p>
	<p>- RO staff actively monitors issues linked to the market based housing element.</p>	Q4, 2010-11	
	<p>- ESDPP and RO will continue to monitor and develop a risk management plan as required.</p>	Q3, 2010-11	
<p>7. The Assistant Deputy Minister, Education and Social Development Programs and Partnerships Sector, in collaboration with the Senior Assistant Deputy Minister, Regional Operations Sector, should ensure that the development of project assessment and funding decision methodologies reflects regional requirements in the design of future programs/initiatives similar to housing funded by CEAP.</p>	<p>- INAC's new Management Control Framework (MCF) clarifies roles, responsibilities and approval processes in parallel with CEAP implementation. RO continues to work with Regions to fully implement the MCF and will communicate feedback from Regions to ESDPP for consideration in future revisions.</p>	Q4, 2010-11	<p>Status: Completed</p> <p>Update/Rationale: As of 31/03/2011:</p> <p>New MCF to be provided to Ops Committee scheduled for, April 2011.</p>

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	- ESDPP and RO are documenting lessons learned from CEAP projects in order to be fully prepared if new project based funding program opportunities occur.	Q4, 2010-11	AES: Closed with confirmation of date and approval of Operations Committee.